



2021 1-Time Operating Expenditures Budget and 2022-2025 Operating Forecast (\$M)

FOR 1-TIME EXPENDITURES OVER \$100K funded by non-property taxes

			Budget	Forecast				Total
Division	No.	1-Time Operating Description	2021	2022	2023	2024	2025	
Community Services	71010	Aquatics - Main Total	0.350	0.140	0.150	0.165	0.350	1.155
	72045	Okotoks Recreation Facilities - Main Total	0.225	0.135	0.165	0.120	0.480	1.125
	72046	Centennial Arena - Main Total		0.355	0.385	0.105	0.100	0.945
	72047	Foothills Centennial Center - Main Total			0.200			0.200
	Total		0.575	0.630	0.900	0.390	0.930	3.425
Development Services	61000	Planning Process and System Review	0.150					0.150
	61000	Planning Downtown Area Redevelopment Plan		0.100				0.100
	61000	Affordable Housing (Placeholder)	0.200					0.200
	63000	OSL Feasibility Study - Phase 2	0.100					0.100
	Total		0.450	0.100				0.550
Finance and System	14000	Hardware Storage Additions			0.100			0.100
	14000	Telephone System Replacement		0.300				0.300
	Total			0.300	0.100			0.400
Operations and Infrastructure	75000	Active Transportation & Accessibility Implementation Strategy		0.100				0.100
	Total			0.100				0.100
Subtotal Request for 1-Time Operating Expenses			1.025	1.130	1.000	0.390	0.930	4.475
Community Services	72000	Ice Plant - Loss on Disposal	0.238					0.238
Total Request for 1-Time Operating Expenses and Losses			1.263	1.130	1.000	0.390	0.930	4.713
Note: These 1-Time expenditures have been approved								
Community Services	73008	Alberta Summer Games	0.250	0.300	0.200			0.750
Finance and System	66000	Water Licenses	1.500					1.500
Operations and Infrastructure	32027	Interchange Functional Plan	0.168					0.168
Total 2019 Preapproved 1-Time Operating Expenses			1.918	0.300	0.200			2.418
Total Operating 1-Time Operating Expenses Including Loss and Preapproved			3.181	1.430	1.200	0.390	0.930	7.131



*Profile Section*

**1-Time Operating Budget Request (\$M)**

<b>Budget Year</b>	<b>2021</b>
<b>Business Centre</b>	<b>Aquatics</b>
<b>Project Name</b>	<b>Aquatics Swindells Filter Replacement</b>
<b>Project Description</b>	<b>Upgrading and replacing Swindells and filters</b>
<b>Project Benefits</b>	<b>Increase of filtration and health of pool, and safer aquatic environment for users. Project will reduce water usage and chemical consumption.</b>
<b>Scope of Work</b>	<b>Remove existing filters, pumps, electrical, plumbing and parts. Install new deep bed sand filters with new energy efficient pump with variable drive and plumb system to meet current standards. The current age of these assets is approximately 15 years and they reached end of life.</b>
<b>Project Cost</b>	<b>0.200</b>
<b>Funding Sources</b>	
Gen Op Reserve	0.200
<b>Total</b>	<b>0.200</b>



## 1-Time Operating Budget Request (\$M)

### Profile Section

Budget Year	2021
Business Centre	Aquatics
Project Name	Aquatics Centre Health and Safety Improvements
Project Description	During the annual shutdown the Aquatics center will have improvements made or designed to the hot tub drains, hot water pressure washing system, Swindells below deck piping and change rooms.
Project Benefits	Improves the safety of the Aquatics center for patrons and staff alike. The hot tub main drains currently meet the minimum safety standards and are reaching end of life. The hot water pressure washer will increase the health of the Aquatics center without the use of more cleaning products and allow for use while public is present. Swindells basin has not seen an upgrade since is original construction in 1982 and will be designed to the newest standards that increase the water health and improve the functionality of the basin for the diverse population it serves. The change rooms are very limiting and restrictive to the population and new designs have been developed to improve the accessibility and ease of cleanliness in Aquatic change rooms.
Scope of Work	Hot Tub main drains will be designed and fitted with "unlockable" drains, the safest option possible. The hot water pressure washer will be designed and installed to provide quick, simple and chemical free disinfection of the aquatics center. Swindells basin will have a design and budget developed for phase 2 life cycle renovation project. Change rooms will have designs and budget developed for renovation to meet current trends in inclusion and mobility challenged accessibility.
Project Cost	0.150
Funding Sources	
Gen Op Reserve	0.150
Total	0.150



**Profile Section**

**1-Time Operating Budget Request (\$M)**

<b>Budget Year</b>	<b>2021</b>
<b>Business Centre</b>	<b>Recreation Facilities</b>
<b>Project Name</b>	<b>Dry Fire Sprinkler System</b>
<b>Project Description</b>	<b>Replace existing Dry Fire Sprinkler System at the ORC</b>
<b>Project Benefits</b>	<b>The primary purpose of this project is complete removal/replacement of existing system which has reached its useful life and install of new equipment as related to the dry fire system requirements and satisfying requirements as per safety standards and codes. Murray, Piper and Curling Rink dry systems are the areas that are being replaced at this time.</b>
<b>Scope of Work</b>	<b>Complete replacement of dry sprinkler system and air compressors at ORC</b>
<b>Project Cost</b>	<b>0.225</b>
<b>Funding Sources</b>	
Gen Op Reserve	0.225
<b>Total</b>	<b>0.225</b>



## 1-Time Operating Budget Request (\$M)

### Profile Section

Budget Year	2021
Business Centre	Planning Services (BC # 610)
Project Name	Online Permitting System (Software)
Project Description	This project focuses on development of an online permitting system that will simplify and clarify permitting information for the public, and streamline the municipal approvals required for development in Okotoks.
Project Benefits	The project is intended to reduce complexity, improve clarity, improve tracking and reporting, and reduce timelines for development approval processes. To align with Council's Strategic Priority to 'Foster Economic Vitality', development of processes within the online permitting system that directly affect business attraction and retention will be prioritized over development of other processes such as residential improvements.
Scope of Work	This project will focus on the development process, beginning when a customer inquires about the municipal requirements to undertake a development as defined in the Land Use Bylaw, and ends once all permits and licenses relevant to the development have been issued. The project will be phased and will include process mapping, software selection, database and forms construction, testing and launch, and ongoing improvement and addition of modules for additional development types.
Project Cost	0.150
Funding Sources	
Gen Op Reserve	0.150
Total	0.150



## 1-Time Operating Budget Request (\$M)

### Profile Section

Budget Year	2021
Business Centre	Planning Services
Project Name	Affordable Housing (PLACEHOLDER)
Project Description	The Affordable Housing Strategy contains a 5 point Action Plan that includes the establishment and creation of data, resourcing the strategy, building affordable housing, establishing partnerships to build housing and an implementation plan. Efforts are underway to implement some of the elements of the plan for 2021 and future years. The formal implementation plan will be presented to Council in 2021 and future funding sources will be confirmed.
Project Benefits	This project will lead to additional supply of housing in the community. It attends to a housing gap in the community and enables additional demographic segments to locate in Okotoks.
Scope of Work	The formal implementation plan of the affordable housing strategy will be presented to Council in 2021. This will be held until the project plans are approved by council.
Project Cost	0.200
Funding Sources	
Gen Op Reserve	0.200
Total	0.200



1-Time Operating Budget Request (\$M)

Profile Section

Budget Year	2021
Business Centre	Engineering Services
Project Name	Recreation Centre Feasibility Study and Offsite Levy Update
Project Description	The Recreation, Parks and Leisure Master Plan (2017) identified the need for additional indoor recreation amenities to support growth. Although recent amendments to the MGA allow for the collection of offsite levies to fund indoor recreation projects, technical information is not available at this time to support the development of a community amenities offsite levy.
Project Benefits	This project will provide the technical feasibility analysis and costing information to support the development and inclusion of a recreation centre into the offsite levy bylaw. Collection of offsite levies will reduce the amount of future grant and tax funding required to support this project.
Scope of Work	This project will include a feasibility study for a new or updated community amenities. The study will evaluate potential locations, community needs, facility requirements, timing, benefits to growth, costing and other parameters. The project budget will also include funds to update the 2021 OSL bylaw to include community amenities.
Project Cost	0.100
Funding Sources	
Gen Op Reserve	0.100
Total	0.100



### **Profile Section**

## **1-Time Operating Budget Request (\$M)**

<b>Budget Year</b>	<b>2022</b>
<b>Business Centre</b>	<b>Parks</b>
<b>Project Name</b>	<b>Active Transportation and Accessibility Implementation Strategy</b>
<b>Project Description</b>	<b>Council's Strategic Direction included an initiative to "develop a Trails Master Plan and to implement prioritized strategies".</b>
<b>Project Benefits</b>	<b>This project will deliver on Council's strategic direction to expand on mobility options that include active transportation. In additional to providing health and societal benefits active transportation reduces demands on the road network. Identifying and eliminating barriers in our active transportation network creates inclusive infrastructure for all citizens.</b>
<b>Scope of Work</b>	<b>This project will identify and create a framework to prioritize proposed improvements to our Active Transportation Network. High level, the project will identify existing network deficiencies such as missing links, barriers, damaged infrastructure and proposed improvements. It will develop a toolkit to inform future decision making on prioritization of projects as well as outline opportunities to improve our existing design and construction standards. Prioritized projects will be brought forward as part of the capital program in future years.</b>
<b>Project Cost</b>	<b>0.100</b>
<b>Funding Sources</b>	
Gen Op Reserve	0.100
<b>Total</b>	<b>0.100</b>





**Profile Section**

**1-Time Operating Budget Request (\$M)**

**Budget Year**

**2021**

**Business Centre**

**Recreation Facilities**

**Project Name**

**Loss on Disposal - Ice Plant**

**Project Description**

**Replace existing Ice Plant at ORC**

**Project Benefits**

The primary purpose of this project is a complete removal/replacement of the existing Ice Plant which has reached its useful life. The Okotoks Recreation Centre was identified as the municipal building with the single highest energy consumption. The new system will operate more efficiently (increase quality of ice surface), lower ammonia charge and decrease in emissions (environmental impact), and significant decrease in operating costs (which includes but not limited to water and electricity). Replacement will include the recommendations outlined in the engineering study qualifying for \$0.732M in grant funding under the Recreation Energy Conservation Program. Approved as a Capital budget amendment in 2020 - Project 187.

**Scope of Work**

The scope includes the demolition, removal and disposal of the existing cooling system (down to the headers leading to the floor surface) in the existing class D equipment room, as well as the removal of the exterior cooling tower if obsolete. The complete replacement of all of the current system which consists of 3 compressors, 2 chillers, 3 heat exchangers, condenser including fan and water pump, 7 pumps (jacket pump), in slab heating pump and cooling pumps, and 2 snowmelt pit systems.

**Project Cost**

**0.238**

**Funding Sources**

Gen Op Reserve

0.238

**Total**

**0.238**



*Profile Section*

1-Time Operating Budget Request (\$M)

Budget Year	2021
Business Centre	Community Programs & Events (BC # 730)
Project Name	Alberta Summer Games
Project Description	Municipal support for Alberta Summer Games as included in the bid submission to host the games in Okotoks/Black Diamond
Project Benefits	If selected as the host community, Okotoks will host 3000 athletes, coaches and officials as well as parents, family members and other spectators into the community.
Scope of Work	Alberta Summer Games request as follows 2021 \$250K, 2022 \$300K and 2023 \$200. A request was made by the Mayor's to the Minister to delay the 2022 games until the summer of 2023.
Project Cost	0.250
Funding Sources	
Gen Op Reserve	0.250
Total	0.250



1-Time Operating Budget Request (\$M)

Profile Section

Budget Year	2021
Business Centre	Development Services (Land) (BC # 660)
Project Name	Water Licenses
Project Description	Expenses related to water license acquisitions.
Project Benefits	To support the Town's water supply by providing for additional water licenses.
Scope of Work	Scope of work to include: <ul style="list-style-type: none"><li>• required costs to acquire water licenses.</li></ul>
Project Cost	1.500
Funding Sources	
Gen Op Reserve	1.500
Total	1.500



1-Time Operating Budget Request (\$M)

Profile Section

Budget Year	2021
Business Centre	Transportation Services
Project Name	Highway 2 / 338 Interchange functional plan
Project Description	Functional Plan initiated by Alberta Transportation
Project Benefits	Functional plan prepares the Town for growth and related infrastructure costs enabling equitable share of costs by all stakeholders.
Scope of Work	Alberta Transportation, Foothills County and the Town of Okotoks are equally sharing the cost to complete a functional plan of the future 338 Street / Highway 2 Interchange. The Plan will provide a cost estimate, provide cost sharing options, indicate lands required to accommodate the interchange and identify when the improvements are needed.
Project Cost	0.168
Funding Sources	
Gen Op Reserve	0.168
Total	0.168