

| Town of Okotoks                                                    | Budget            |               |        |                   |               |        |                   |               |        | Forecast          |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |        |  |  |
|--------------------------------------------------------------------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|---------------|--------|-------------------|--------|--|--|
| Funding Sources for Operating and Capital Projects 2022-2030 (\$M) |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |        |  |  |
| 2021                                                               |                   |               |        |                   | 2022          |        |                   | 2023          |        |                   | 2024          |        |                   | 2025          |        |                   | 2026          |        |                   | 2027          |        |                   | 2028          |        |                   | 2029          |        |                   | 2030   |  |  |
|                                                                    | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining | Contributions | Uses   | Funding Remaining |        |  |  |
| Grants/Donations:                                                  |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |        |  |  |
| Subtotal Grants/Donations                                          |                   | 4.883         | 12.811 | 15.986            | 1.708         | 6.506  | 5.827             | 2.387         | 4.306  | 1.780             | 4.913         | 3.406  | 4.396             | 3.923         | 3.406  | 1.864             | 5.465         | 3.406  | 5.982             | 2.888         | 3.406  | 2.000             | 4.294         | 3.406  | 3.813             | 3.887         | 3.406  | 1.070             | 6.222  |  |  |
| Reserves:                                                          |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |               |        |                   |        |  |  |
| Subtotal Operating Reserves                                        |                   | 6.279         | 1.647  | 1.530             | 6.396         | 1.691  | 1.307             | 6.781         | 1.647  | 0.490             | 7.937         | 1.647  | 1.030             | 8.554         | 1.647  | 1.028             | 9.172         | 1.647  | 0.930             | 9.889         | 1.647  | 0.930             | 10.605        | 1.647  | 0.930             | 11.322        | 1.647  | 0.930             | 12.038 |  |  |
| Subtotal Capital Reserves                                          |                   | 20.742        | 9.491  | 12.863            | 17.371        | 11.232 | 8.338             | 20.266        | 12.513 | 6.845             | 25.933        | 13.366 | 22.653            | 16.646        | 13.366 | 11.421            | 18.591        | 13.366 | 6.041             | 25.916        | 13.366 | 26.500            | 12.782        | 13.366 | 18.297            | 7.851         | 13.366 | 1.690             | 19.527 |  |  |
| Total                                                              |                   | 31.905        | 23.949 | 30.379            | 25.475        | 19.430 | 15.471            | 29.433        | 18.465 | 9.115             | 38.783        | 18.418 | 28.079            | 29.122        | 18.418 | 14.313            | 33.228        | 18.418 | 12.953            | 38.693        | 18.418 | 29.430            | 27.681        | 18.418 | 23.040            | 23.059        | 18.418 | 3.690             | 37.787 |  |  |

| Town Reported Balances    |         |        |        |         |        |        |         |        |       |         |        |        |         |        |        |         |        |        |         |        |        |         |        |        |         |        |       |         |
|---------------------------|---------|--------|--------|---------|--------|--------|---------|--------|-------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|--------|---------|--------|-------|---------|
| GRANTS                    | 4.883   | 12.811 | 15.986 | 1.708   | 6.506  | 5.827  | 2.387   | 4.306  | 1.780 | 4.913   | 3.406  | 4.396  | 3.923   | 3.406  | 1.864  | 5.465   | 3.406  | 5.982  | 2.888   | 3.406  | 2.000  | 4.294   | 3.406  | 3.813  | 3.887   | 3.406  | 1.070 | 6.222   |
| RESERVES                  | 27.022  | 11.138 | 14.393 | 23.767  | 12.924 | 9.644  | 27.046  | 14.159 | 7.335 | 33.870  | 15.012 | 23.683 | 25.200  | 15.012 | 12.449 | 27.763  | 15.012 | 6.971  | 35.805  | 15.012 | 27.430 | 23.387  | 15.012 | 19.227 | 19.173  | 15.012 | 2.620 | 31.565  |
|                           | 31.905  | 23.949 | 30.379 | 25.475  | 19.430 | 15.471 | 29.433  | 18.465 | 9.115 | 38.783  | 18.418 | 28.079 | 29.122  | 18.418 | 14.313 | 33.228  | 18.418 | 12.953 | 38.693  | 18.418 | 29.430 | 27.681  | 18.418 | 23.040 | 23.059  | 18.418 | 3.690 | 37.787  |
| Town Restated Balances    |         |        |        |         |        |        |         |        |       |         |        |        |         |        |        |         |        |        |         |        |        |         |        |        |         |        |       |         |
| RESERVES OSL IMPACT       | -14.126 | 3.130  | 10.928 | -21.924 | 3.130  | 5.668  | -24.462 | 3.130  | 4.718 | -26.050 | 3.130  | 20.585 | -43.505 | 3.130  | 10.471 | -50.847 | 3.130  | 1.034  | -48.750 | 3.130  | 0.000  | -45.620 | 3.130  | 0.000  | -42.490 | 3.130  | 0.000 | -39.360 |
|                           |         |        |        |         |        |        |         |        |       |         |        |        |         |        |        |         |        |        |         |        |        |         |        |        |         |        |       |         |
| GRANTS                    | 4.883   | 12.811 | 15.986 | 1.708   | 6.506  | 5.827  | 2.387   | 4.306  | 1.780 | 4.913   | 3.406  | 4.396  | 3.923   | 3.406  | 1.864  | 5.465   | 3.406  | 5.982  | 2.888   | 3.406  | 2.000  | 4.294   | 3.406  | 3.813  | 3.887   | 3.406  | 1.070 | 6.222   |
| RESERVES w/o RESERVES OSL | 41.148  | 8.008  | 3.464  | 45.691  | 9.794  | 3.977  | 51.508  | 11.029 | 2.618 | 59.920  | 11.882 | 3.098  | 68.705  | 11.882 | 1.978  | 78.610  | 11.882 | 5.937  | 84.555  | 11.882 | 27.430 | 69.007  | 11.882 | 19.227 | 61.663  | 11.882 | 2.620 | 70.925  |
|                           | 46.031  | 20.819 | 19.451 | 47.399  | 16.300 | 9.804  | 53.896  | 15.335 | 4.398 | 64.833  | 15.288 | 7.494  | 72.628  | 15.288 | 3.842  | 84.074  | 15.288 | 11.920 | 87.443  | 15.288 | 29.430 | 73.301  | 15.288 | 23.040 | 65.549  | 15.288 | 3.690 | 77.147  |

