



Town of Okotoks
Strategic Direction
2019 Capital Project Budget and 2020-2028 Forecast (\$M's)

Strategic Direction	FYI 2019 Carry Forward	Budget	Forecast									Total
	19CFWD	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
01 - Provide Quality Infrastructure	2.715	13.938	10.774	12.403	4.398	8.719	5.762	19.256	18.222	13.170	0.900	107.541
02 - Foster Economic Vitality	0.170	0.025	0.150									0.175
03 - Manage Community Growth	4.521	5.227	4.040	21.585	20.937	6.597	5.139	5.364	6.475	7.753	5.292	88.409
04 - Promote Environmental Excellence		0.360	0.611	0.698								1.669
05 - Provide Strong Governance	0.100		1.000	2.054	2.000	2.000						7.054
06 - Strengthen Healthy and Safe Community	0.145	0.573	0.333	2.701	2.698	2.651	2.653	1.530	1.780	1.880	1.780	18.579
07 - Enhance Organizational Excellence		0.685	0.593	0.406	0.400	0.464	0.504	0.413	0.408	0.403	0.408	4.684
Total	7.651	20.807	17.502	39.846	30.432	20.431	14.058	26.562	26.885	23.206	8.380	228.111

2019 Capital Multiyear Approval Request (Year 2020)

44-Olde Towne Okotoks Gateway Feature	0.150
94-Snow Dump Land and Development	0.428
104-Wastewater Treatment Plant Upgrade(Operations)(San27 and 30 only)	3.910
112-Affordable Homes	1.350
115-Alberta and Maple Street Deep Utility Improvement	2.000

Total Approval Request (including multi year projects)	<u>28.645</u>
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Note:	2019	2020
In 2018 Council Preapproved 2019 Multi year Cap Projects (1,11,13,14,42)	6.946	
In 2018 Council Preapproved 2020 Multi year Cap Projects (1,11,13,14,42)		6.004
In 2019 Administration is requesting approval for Multiyear 2019 Relinquishmen	-5.396	
In 2019 Administration is requesting Multiyear 2020 Relinquishments (1,13,14)		-6.004
Net Multi Year Capital Preapproved(11,42)	<u>1.550</u>	<u>0.000</u>



Town of Okotoks
Strategic Direction
2019 Capital Project Budget and 2020-2028 Forecast (\$M's)

Strategic Direction			FYI 2019 Carry Forward	Budget	Forecast									Total
	Pno.	Project Name	19CFWD	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
01 - Provide Quality Infrastructure	5	NRail Sanitary Upgrade (Crystal Ridge Dr to Fisher Gate) (SAN 9)					0.070	0.350						0.420
	6	NRail Sanitary Upgrade (Fisher Gate to WWTP) (SAN 10)					0.050	0.589						0.639
	7	Riverside Drive Sanitary Sewer Upgrade (San 4, 5)			0.100									0.100
	8	Riverside Drive West Sanitary Upgrade (Northridge Dr to Center Ave) (SAN 7)								0.971				0.971
	9	Riverside Drive West Sanitary Upgrade (SAN 6)								0.288				0.288
	10	South Railway St. Sanitary Upgrade (Center Ave to Lineham Dr) (SAN 8)								1.157				1.157
	11	Zone 3N/4N Reservoir Upgrade (W6)	0.150	2.150										2.150
	24	Downtown Plaza						4.072	0.200	4.084				8.356
	25	Triangle Park development - Event Spaces (in alignment with downtown revival)				0.510								0.510
	31	Seaman's Stadium		0.078	0.078	0.178	0.178	0.178	0.177	0.075	0.075	0.075	0.075	1.165
	34	Library - Expansion - General Municipal							2.036					2.036
	35	Multi Purpose Recreation Centre - phase 1 w/Land											0.250	0.250
	36	Multi Purpose Recreation Centre - phase 2											0.250	0.250
	37	Performing Arts Centre w/Land							2.000	11.718	12.000	12.000		37.718
	38	Okotoks Community Campus - Plaza		0.250										0.250
	39	Okotoks Community Campus - Stormwater Pond Contribution										1.020		1.020
	40	Okotoks Community Campus - playfield development	0.470										0.250	0.250
	41	WERCC - Construction	0.070											
	60	Cemetery Lands Acquisition	0.410											
	61	Downtown Vitalization Phase 4 N Railway Reconstruction								0.200	4.072			4.272
	62	Laurie Boyd Pedestrian Bridge (T3) new Project - construction	0.150											
	65	Veteran's Way Pedestrian Corridor Phase C (T4B)			0.562									0.562
	67	Community garden - north side		0.045			0.025							0.070
	69	Elizabeth Street (Waller Land) - Biophysical and day use	0.035											
	70	Inclusive Playground Upgrade	0.080											
	71	Off leash dog - South/North				0.100			0.764					0.864
	74	Centennial Arena Expansion/Multi Purpose/Ice Surface	0.340											
	75	ORC - handicap access to curling rink 2nd floor and community room	0.140											
	76	Playground Replacement - Recurring		0.080	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.757
	78	Ball diamonds - 2							0.510					0.510
	79	Beach volleyball courts								0.075				0.075
	80	Day Use Area & Parking Lot Expansion	0.020											
	81	Day use in conjunction with MR space with d'Arcy/wedderburn lands			0.025			0.025						0.050
	82	Large ball diamonds						0.510						0.510
	83	Out door Tennis /Pickleball courts/outdoor basketball/outdoor floor hockey								0.612				0.612
	84	South side skate board park or pocket parks						1.020						1.020
	85	Toboggan hills day use in conjunction with MR space with d'Arcy/wedderburn lands			0.075			0.150						0.225
	104	Wastewater Treatment Plant Upgrade (Operations) (San 27-31)	0.850	7.150	4.760	11.540	4.000							27.450
	105	Tennis/Parking additions on North Reservoir site			0.100									0.100
	106	Pathway System around North Reservoir site						0.500						0.500
	107	Museum/Gallery Connector									2.000			2.000
	108	Sports Field Upgrades		0.150										0.150
	113	Lock Crescent Lane Paving		0.225										0.225
	115	Alberta and Maple Street Deep Utility Improvement		0.200	2.000									2.200

	Pno.	Project Name	19CFWD	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
01 - Provide Quality Infrastructure	116	Local Transit		3.110										3.110
	117	Downtown Parking Lot - Placeholder						1.250						1.250
	118	North Railway Water Main Replacement		0.500										0.500
	119	Solar Community Generation - Placeholder			3.000									3.000
01 - Provide Quality Infrastructure Total	42	Ec Dev- Wayfinding implementation	2.715	13.938	10.774	12.403	4.398	8.719	5.762	19.256	18.222	13.170	0.900	107.541
02 - Foster Economic Vitality	43	New entry signage at adjusted Town boundaries		0.070										
	44	Olde Towne Okotoks Gateway Feature		0.025	0.150									0.175
02 - Foster Economic Vitality Total				0.170	0.150									0.175
03 - Manage Community Growth	1	HWY 783 Improvements (Hwy 7 South) T8		0.250							1.120	1.378		2.498
	2	Zone 25 Distribution Mains (W10)		1.935										
	4	Northridge Drive Urbanization (T7)		0.360	1.500		2.129	3.909						7.898
	13	Dedicated Mains to SW Reservoir (W8)					0.250	0.961	1.039					2.250
	14	Zone 25-35 SW Reservoir (W4)	0.440				0.500	3.315	3.587					7.402
	63	Thirty Second (32ND) STREET PHASE 2 Top Lift paving of Business Park				0.653								0.653
	64	Transportation Improvements (T- MISC) - 2026 to 2035 Range								4.692	4.692	4.692		14.076
	91	Interim Raw Water Capacity (W1)(Operations)	1.412											
	92	Pipeline Regional Water Solution (W2)		0.190		17.957	17.922							35.879
	94	Snow Dump Land and Development	0.200	1.000	0.428									1.428
	97	Cimarron PUL Stormwater Outfall Installation		0.095										
	110	Cemetery - Design of New Lands			0.050									0.050
112 Affordable Homes				3.250	1.350									4.600
	114	Zone 4N Dedicated 2nd main (W9B)			1.500									1.500
	125	New Asset Program		0.127	0.204	0.104	0.104	0.113	0.113	0.113	0.113	0.113	0.102	2.522
	126	Asset Replacement Program		0.490	0.508	1.371	0.782	0.508	0.750	0.625	0.550	1.570	0.498	7.653
03 - Manage Community Growth Total			4.521	5.227	4.040	21.585	20.937	6.597	5.139	5.364	6.475	7.753	5.292	88.409
04 - Promote Environmental Excellence	103	Waste Management - Regional MRF / Collection program			0.611									0.611
	127	Solar Systems Municipal Facilities		0.360		0.698								1.058
04 - Promote Environmental Excellence Total				0.360	0.611	0.698								1.669
05 - Provide Strong Governance	26	Financial System & Asset Management			1.000	2.054	2.000	2.000						7.054
	77	Recreation Software Replacement	0.100											
05 - Provide Strong Governance Total			0.100											
06 - Strengthen Healthy and Safe Community	15	Fire Equipment - Thermal Imaging camera			0.030									0.030
	16	Fire Equipment Extracation Tools										0.100		0.100
	17	Turnout gear washer/dryer (new)		0.018										0.018
	18	Fill Station Self contained breathing apparatus (Station 2)		0.045										0.045
	19	Emergency Services (Fire, Police, EMS) Building - (New)											0.250	0.250
	22	Self-contained Breathing Apparatus SCBA									0.250			0.250
	52	OME Capital- Radar Speed Spy Replacement		0.010										0.010
	86	Operations Shop - Phase 2 - Shop Modernization		0.100		1.121	1.121	1.123						4.586
	87	Training structure in Okotoks			0.100	0.050	0.050							0.200
	90	Deep Utility Replacement Program (Water/Sewer 50/50 Utility Funded)	0.145		0.203	1.530	1.527	1.530	1.530	1.530	1.530	1.530	1.530	12.440
	98	Northridge Drive Storm Improvements and pump purchase		0.400										0.400
06 - Strengthen Healthy and Safe Community Total			0.145	0.573	0.333	2.701	2.698	2.651	2.653	1.530	1.780	1.880	1.780	18.579
07 - Enhance Organizational Excellence	27	Furnishing / Renovations		0.300	0.100									0.400
	28	Information Technology Upgrade		0.385	0.493	0.406	0.400	0.464	0.504	0.413	0.408	0.403	0.408	4.284
07 - Enhance Organizational Excellence Total				0.685	0.593	0.406	0.400	0.464	0.504	0.413	0.408	0.403	0.408	4.684
Total			7.651	20.807	17.502	39.846	30.432	20.431	14.058	26.562	26.885	23.206	8.380	228.111



Town of Okotoks
2019 10 Yr Capital Project Budget and 2020-2028 Forecast (\$M's)

Pno.	Project Name	Strategic Direction	Source	Multi Year Approval	Estimated 2019 Carry Forward	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
1	HWY 783 Improvements (Hwy 7 South) T8	03 - Manage Community Growth	Transportation Ma		0.250								1.120	1.378		2.498
2	Zone 2S Distribution Mains (W10)	03 - Manage Community Growth	Windwalk Area Str		1.935											
3	North Railway Sanitary Capacity Expansion SAN (1-2-3)	03 - Manage Community Growth	Annexation-Sanitar													
4	Northridge Drive Urbanization (T7)	03 - Manage Community Growth	Transportation Ma			0.360	1.500		2.129	3.909						7.898
5	NRail Sanitary Upgrade (Crystal Ridge Dr to Fisher Gate) (SAN 9)	01 - Provide Quality Infrastructure	Annexation-Sanitar						0.070	0.350						0.420
6	NRail Sanitary Upgrade (Fisher Gate to WWTP) (SAN 10)	01 - Provide Quality Infrastructure	Sanitary Master Pla						0.050	0.589						0.639
7	Riverside Drive Sanitary Sewer Upgrade (San 4, 5)	01 - Provide Quality Infrastructure	Sanitary Master Pla				0.100									0.100
8	Riverside Drive West Sanitary Upgrade (Northridge Dr to Center Ave) (SAN 7)	01 - Provide Quality Infrastructure	Sanitary Master Pla									0.971				0.971
9	Riverside Drive West Sanitary Upgrade (SAN 6)	01 - Provide Quality Infrastructure	Sanitary Master Pla									0.288				0.288
10	South Railway St. Sanitary Upgrade (Center Ave to Lineham Dr) (SAN 8)	01 - Provide Quality Infrastructure	Sanitary Master Pla									1.157				1.157
11	Zone 3N/4N Reservoir Upgrade (W6)	01 - Provide Quality Infrastructure	Annexation- growth		0.150	2.150										2.150
12	Zone 4N Dedicated Mains (W9)	03 - Manage Community Growth	Annexation-growth													
13	Dedicated Mains to SW Reservoir (W8)	03 - Manage Community Growth	Annexation - West							0.250	0.961	1.039				2.250
14	Zone 2S-3S SW Reservoir (W4)	03 - Manage Community Growth	Annexation- West		0.440					0.500	3.315	3.587				7.402
15	Fire Equipment - Thermal imaging camera	06 - Strengthen Healthy and Safe Community	Community safety				0.030									0.030
16	Fire Equipment Extracation Tools	06 - Strengthen Healthy and Safe Community	Community safety											0.100		0.100
17	Turnout gear washer/dryer (new)	06 - Strengthen Healthy and Safe Community	Community safety			0.018										0.018
18	Fill Station Self contained breathing apparatus (Station 2)	06 - Strengthen Healthy and Safe Community	Community safety			0.045										0.045
19	Emergency Services (Fire, Police, EMS) Building - (New)	06 - Strengthen Healthy and Safe Community	Community Growth												0.250	0.250
20	Fire AFFRCS Radios	06 - Strengthen Healthy and Safe Community	Community safety													
21	Fire Utility Truck	06 - Strengthen Healthy and Safe Community	Community safety													
22	Self-contained Breathing Apparatus SCBA	06 - Strengthen Healthy and Safe Community	Employee Safety in										0.250	0.250		0.500
23	OME Capital- Speed Sentry Devices	06 - Strengthen Healthy and Safe Community	Community growth													
24	Downtown Plaza	01 - Provide Quality Infrastructure	Downtown Urban I							4.072	0.200	4.084				8.356
25	Triangle Park development - Event Spaces (in alignment with downtown revival)	01 - Provide Quality Infrastructure	Downtown Urban I					0.510								0.510
26	Financial System & Asset Management	05 - Provide Strong Governance	Financial/Organizat				1.000	2.054	2.000	2.000						7.054
27	Furnishing / Renovations	07 - Enhance Organizational Excellence	Infrastructure Man			0.300	0.100									0.400
28	Information Technology Upgrade	07 - Enhance Organizational Excellence	Financial/Organizat			0.385	0.493	0.406	0.400	0.464	0.504	0.413	0.408	0.403	0.408	4.284
29	IT Infrastructure Upgrades	07 - Enhance Organizational Excellence	Financial/Organizat													
30	Municipal Centre - 2nd Floor Expansion	07 - Enhance Organizational Excellence	Town Growth Revie													
31	Seaman's Stadium	01 - Provide Quality Infrastructure	Dawg's 10 year pla			0.078	0.078	0.178	0.178	0.178	0.177	0.075	0.075	0.075	0.075	1.165
32	Solar System - ORC PV Project	04 - Promote Environmental Excellence														
33	Solar System - PCA	04 - Promote Environmental Excellence														
34	Library - Expansion - General Municipal	01 - Provide Quality Infrastructure	Community Growth								2.036					2.036
35	Multi Purpose Recreation Centre - phase 1 w/Land	01 - Provide Quality Infrastructure	Recreation Master												0.250	0.250
36	Multi Purpose Recreation Centre - phase 2	01 - Provide Quality Infrastructure	Recreation Master												0.250	0.250
37	Performing Arts Centre w/Land	01 - Provide Quality Infrastructure	Cultural Master Pla								2.000	11.718	12.000	12.000		37.718
38	Okotoks Community Campus - Plaza	01 - Provide Quality Infrastructure	One-time strategic			0.250										0.250
39	Okotoks Community Campus - Stormwater Pond Contribution	01 - Provide Quality Infrastructure	One-time strategic											1.020		1.020
40	Okotoks Community Campus - playfield development	01 - Provide Quality Infrastructure	Community Campu		0.470										0.250	0.250
41	WERCC - Construction	01 - Provide Quality Infrastructure	One-time strategic		0.070											

Pno.	Project Name	Strategic Direction	Source	Multi Year Approval	Estimated 2019 Carry Forward	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
42	Ec Dev- Wayfinding implementation	02 - Foster Economic Vitality	Economic Develop		0.070											
43	New entry signage at adjusted Town boundaries	02 - Foster Economic Vitality	Annexation -trigger		0.100											
44	Olde Towne Okotoks Gateway Feature	02 - Foster Economic Vitality	Downtown Urban I	Y		0.025	0.150									0.175
45	Aerial Apparatus (new unit) 100'	06 - Strengthen Healthy and Safe Community														
46	Aerial Apparatus unit 1010 75'	06 - Strengthen Healthy and Safe Community														
47	Fire Engine Pumper Apparatus unit 1004	06 - Strengthen Healthy and Safe Community														
48	New Unit -Replacement Bush Buggy B82 (2004) unit 1003	06 - Strengthen Healthy and Safe Community														
49	New Fleet Program	01 - Provide Quality Infrastructure														
50	New Unit -Replacement Command truck (8Charlie) unit 1012	01 - Provide Quality Infrastructure														
51	New Unit -Replacement Command truck (8Delta) unit 1016	06 - Strengthen Healthy and Safe Community														
52	OME Capital- Radar Speed Spy Replacement	06 - Strengthen Healthy and Safe Community	Community safety			0.010										0.010
53	OME Equipment - Ranger off road electric vehicle	06 - Strengthen Healthy and Safe Community														
54	OME Fleet Replacement	06 - Strengthen Healthy and Safe Community	Community safety													
55	ORC Olympia Replacement	01 - Provide Quality Infrastructure														
56	PCA Olympia Replacement	01 - Provide Quality Infrastructure														
57	Regional Hazmat trailer	06 - Strengthen Healthy and Safe Community														
58	Storm Utility Flushing and Vacuum Unit	06 - Strengthen Healthy and Safe Community	Asset maintenance													
59	Cemetery Cremation Garden Development	01 - Provide Quality Infrastructure	Cemetery Expansio													
60	Cemetery Lands Acquisition	01 - Provide Quality Infrastructure	Cemetery Lands As		0.410											
61	Downtown Vitalization Phase 4 N Railway Reconstruction	01 - Provide Quality Infrastructure	Downtown Urban I									0.200	4.072			4.272
62	Laurie Boyd Pedestrian Bridge (T3) new Project - construction	01 - Provide Quality Infrastructure	Active Transportati		0.150											
63	Thirty Second (32ND) STREET PHASE 2 Top Lift paving of Business Park	03 - Manage Community Growth	Economic Develop					0.653								0.653
64	Transportation Improvements (T- MISC) - 2026 to 2035 Range	03 - Manage Community Growth	Transportation Ma										4.692	4.692	4.692	14.076
65	Veteran's Way Pedestrian Corridor Phase C (T4B)	01 - Provide Quality Infrastructure	Active Transportati				0.562									0.562
66	Cedar Grove playground	01 - Provide Quality Infrastructure	Rec Infra Enhancen													
67	Community garden - north side	01 - Provide Quality Infrastructure	Rec Infra Enhancen			0.045			0.025							0.070
68	Crescent Point Regional Field House	01 - Provide Quality Infrastructure	Recreation Master													
69	Elizabeth Street (Waller Land) - Biophysical and day use	01 - Provide Quality Infrastructure	Rec Infra Enhancen		0.035											
70	Inclusive Playground Upgrade	01 - Provide Quality Infrastructure	Rec Infra Enhancen		0.080											
71	Off leash dog - South/North	01 - Provide Quality Infrastructure	Rec Infra Enhancen					0.100			0.764					0.864
72	Outdoor Day use area (Old Spoiler/Waller)	01 - Provide Quality Infrastructure	Rec Infra Enhancen													
73	Water Spray Park Phase 2	01 - Provide Quality Infrastructure	Recreation Master													
74	Centennial Arena Expansion/Multi Purpose/Ice Surface	01 - Provide Quality Infrastructure	Recreation Master		0.340											
75	ORC - handicap access to curling rink 2nd floor and community room	01 - Provide Quality Infrastructure	Recreation Master		0.140											
76	Playground Replacement - Recurring	01 - Provide Quality Infrastructure	Recreation Master			0.080	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.075	0.757
77	Recreation Software Replacement	05 - Provide Strong Governance	Community growth		0.100											
78	Ball diamonds - 2	01 - Provide Quality Infrastructure	Recreation Mater P								0.510					0.510
79	Beach volleyball courts	01 - Provide Quality Infrastructure	Recreation Master									0.075				0.075
80	Day Use Area & Parking Lot Expansion	01 - Provide Quality Infrastructure	Recreation Master		0.020											
81	Day use in conjunction with MR space with d'Arcy/wedderburn lands	01 - Provide Quality Infrastructure	Recreation Master				0.025			0.025						0.050
82	Large ball diamonds	01 - Provide Quality Infrastructure	Recreation Master							0.510						0.510
83	Out door Tennis /Pickleball courts/outdoor basketball/outdoor floor hockey	01 - Provide Quality Infrastructure	Recreation Master									0.612				0.612
84	South side skate board park or pocket parks	01 - Provide Quality Infrastructure	Recreation Master							1.020						1.020
85	Toboggan hills day use in conjunction with MR space with d'Arcy/wedderburn lands	01 - Provide Quality Infrastructure	Recreation Master				0.075			0.150						0.225
86	Operations Shop - Phase 2 - Shop Modernization	06 - Strengthen Healthy and Safe Community	Operation Site Plan			0.100		1.121	1.121	1.121	1.123					4.586

Pno.	Project Name	Strategic Direction	Source	Multi Year Approval	Estimated 2019 Carry Forward	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
87	Training structure in Okotoks	06 - Strengthen Healthy and Safe Community	Community safety				0.100	0.050	0.050							0.200
88	Dechlorination automation and water reuse (Operations) New Scope (W3)	06 - Strengthen Healthy and Safe Community	Water													
89	Deep Utility & Surface Improvement Program	06 - Strengthen Healthy and Safe Community	Following good ind													
90	Deep Utility Replacement Program (Water/Sewer 50/50 Utility Funded)	06 - Strengthen Healthy and Safe Community	Following good ind		0.145		0.203	1.530	1.527	1.530	1.530	1.530	1.530	1.530	1.530	12.440
91	Interim Raw Water Capacity (W1)(Operations)	03 - Manage Community Growth	Water		1.412											
92	Pipeline Regional Water Solution (W2)	03 - Manage Community Growth	Annexation Growth		0.190			17.957	17.922							35.879
93	Raw Water Wells CW-31	03 - Manage Community Growth	Water													
94	Snow Dump Land and Development	03 - Manage Community Growth	Operational Plannin	Y	0.200	1.000	0.428									1.428
95	Water Conservation & Leak Detection System Phase 3 2017	04 - Promote Environmental Excellence	Water Conservation													
96	Water Treatment Plant Footbridge	06 - Strengthen Healthy and Safe Community	Flood Resiliency/Ac													
97	Cimarron PUL Stormwater Outfall Installation	03 - Manage Community Growth	Following good ind		0.095											
98	Northridge Drive Storm Improvements and pump purchase	06 - Strengthen Healthy and Safe Community	Stormwater Master			0.400										0.400
99	Poplar Overland Storm Route	06 - Strengthen Healthy and Safe Community	Stormwater Master													
100	Storm System Renewal	06 - Strengthen Healthy and Safe Community	Storm Improvemen													
101	Storm Water Improvement Projects (Miscellaneous deficiencies)	06 - Strengthen Healthy and Safe Community	Stormwater Master													
102	Green Carts	04 - Promote Environmental Excellence	Waste Managemer													
103	Waste Management - Regional MRF / Collection program	04 - Promote Environmental Excellence	Waste Managemer				0.611									0.611
104	Wastewater Treatment Plant Upgrade (Operations) (San 27-31)	01 - Provide Quality Infrastructure	WWTP	Y	0.850	7.150	4.760	11.540	4.000							27.450
105	Tennis/Parking additions on North Reservoir site	01 - Provide Quality Infrastructure	NW Growth Area				0.100									0.100
106	Pathway System around North Reservoir site	01 - Provide Quality Infrastructure	NW Growth Area							0.500						0.500
107	Museum/Gallery Connector	01 - Provide Quality Infrastructure	Recreational Maste										2.000			2.000
108	Sports Field Upgrades	01 - Provide Quality Infrastructure	Recreational Maste			0.150										0.150
109	Waste Service Van - Placeholder	01 - Provide Quality Infrastructure														
110	Cemetery - Design of New Lands	03 - Manage Community Growth	Cemetery Lands As				0.050									0.050
111	Fire Services - Replacement of Gator	06 - Strengthen Healthy and Safe Community														
112	Affordable Homes	03 - Manage Community Growth		Y		3.250	1.350									4.600
113	Lock Cresent Lane Paving	01 - Provide Quality Infrastructure	Local Improvement			0.225										0.225
114	Zone 4N Dedicated 2nd main (W9B)	03 - Manage Community Growth	Annexation Growth					1.500								1.500
115	Alberta and Maple Street Deep Utility Improvement	01 - Provide Quality Infrastructure	Utility Master Plan	Y		0.200	2.000									2.200
116	Local Transit	01 - Provide Quality Infrastructure	Community Sustain			3.110										3.110
117	Downtown Parking Lot - Placeholder	01 - Provide Quality Infrastructure	Downtown Urban I							1.250						1.250
118	North Railway Water Main Replacement	01 - Provide Quality Infrastructure	Annexation- growt			0.500										0.500
119	Solar Community Generation - Placeholder	01 - Provide Quality Infrastructure	Environmental Mas				3.000									3.000
120	Wastewater Treatment Plant Upgrade - Group A (Front End-SAN 27)	01 - Provide Quality Infrastructure														
121	Wastewater Treatment Plant Upgrade - Group B (Solids Handling - SAN 28)	01 - Provide Quality Infrastructure														
122	Wastewater Treatment Plant Upgrade - Group C (APC- SAN 29)	01 - Provide Quality Infrastructure														
123	Wastewater Treatment Plant Upgrade - Group D (BNR-SAN 30)	01 - Provide Quality Infrastructure														
124	Wastewater Treatment Plant Upgrade - Group E (TF+UV - SAN 31)	01 - Provide Quality Infrastructure														
125	New Asset Program	03 - Manage Community Growth	Fleet Replacement			0.127	0.204	0.104	0.104	1.430	0.113	0.113	0.113	0.113	0.102	2.522
126	Asset Replacement Program	03 - Manage Community Growth	Fleet Replacement			0.490	0.508	1.371	0.782	0.508	0.750	0.625	0.550	1.570	0.498	7.653
127	Solar Systems Recreational Centers	04 - Promote Environmental Excellence	Environmental Mas			0.360		0.698								1.058
Grand Total					7.651	20.807	17.502	39.846	30.432	20.431	14.058	26.562	26.885	23.206	8.380	228.111

Town of Okotoks
Funding Sources for Operating and Capital Projects 2019-2023
(\$M's)

	Estimate		2019			2020			2021			2022			2023		
	2017 Funding Remaining	2018 Funding Remaining	2019 Contributions	2019 Uses	2019 Funding Remaining	2020 Contributions	2020 Uses	2020 Funding Remaining	2021 Contributions	2021 Uses	2021 Funding Remaining	2022 Contributions	2022 Uses	2022 Funding Remaining	2023 Contributions	2023 Uses	2023 Funding Remaining
Grants																	
Grant 431-XXX-XXX Other (Green trip/Solar/Eco Village)			3.723	3.723	0.000	4.350	4.350	0.000	0.209	0.209	0.000		0.000	0.000		0.000	0.000
Grant 431-110-000 Provincial	0.303	0.303			0.303			0.303									0.303
Grant 431-120-030 MSI Operating	0.037	0.054	0.200	0.250	0.004	0.200	0.200	0.004	0.200	0.200	0.004		0.000	0.004		0.000	0.004
Grant 431-320-010 BMTG/SIP/ATU	0.889	0.889			0.799			0.424			0.000		0.000	0.000		0.000	0.000
Grant 431-320-030 GTF	1.910	2.949	1.500	0.000	4.449	1.500	0.000	5.949	1.500	0.839	6.611	1.500	0.532	7.578	1.500	3.182	5.896
Grant 431-320-040 MSI Cap	0.000	4.761	4.800	2.194	7.367	4.800	2.541	9.626	4.800	3.831	10.595	3.600	3.771	10.424	3.600	7.656	6.368
Grant 431-410-010 AMWWP	1.569	0.000			0.000			0.000	8.081	8.081	0.000	8.065	0.000	0.000		0.000	0.000
Grant 431-410-010 ACRP		0.000			0.000			0.000					8.065	8.065			0.000
Subtotal Grants	4.708	8.956	10.223	6.257	12.922	10.850	7.466	16.306	14.790	13.584	17.512	13.165	12.368	18.308	5.100	10.839	12.570
Reserves:																	
Reserve 710-100-100 Council Emergent Matters	0.050	0.000			0.000			0.000									0.000
Reserve 710-110-040 Tax Rate Stabilization	1.700	1.499			1.499			1.499									1.499
Reserve 710-120-100 Gen Continuing Prj	0.040	0.040			0.040			0.040									0.040
Reserve 710-170-010 Health Spending Account	0.138	0.138			0.138			0.138									0.138
Reserve 710-170-020 Benefit Program Contingency	0.384	0.384			0.384			0.384									0.384
Subtotal Administration	2.312	2.061	0.000	0.000	2.061	0.000	0.000	2.061	0.000	0.000		0.000	0.000		0.000	0.000	2.061
Reserve 710-610-010 Survey Control Network	0.125	0.075			0.075			0.075									0.075
Reserve 710-610-020 Land Use Plan	0.066	0.000			0.000			0.000									0.000
Reserve 710-610-030 OSL Planning	0.001	0.001			0.001			0.001									0.001
Reserve 710-610-060 Long Range Plan	0.100	0.000			0.000			0.000									0.000
Reserve 710-630-010 Engineering Inspection	0.624	0.703		0.150	0.553		0.150	0.403		0.150			0.150			0.150	-0.047
Subtotal Planning/Development	0.916	0.779	0.000	0.150	0.629	0.000	0.150	0.479	0.000	0.150		0.000	0.150		0.000	0.150	0.029
Reserve 710-330-020 Foothills Centennial Centre	0.530	0.530			0.530			0.530									0.530
Reserve 710-750-010 Parks Cont Prjs	0.050	0.050			0.050			0.050									0.050
Subtotal Recreation	0.580	0.580	0.000	0.000	0.580	0.000	0.000	0.580	0.000	0.000		0.000	0.000		0.000	0.000	0.580
Reserve 710-210-020 Policing	0.240	0.240			0.240			0.240									0.240
Reserve 710-260-010 Emergency Mgmt	0.011	0.011			0.011			0.011									0.011
Subtotal Protective	0.251	0.251	0.000	0.000	0.251	0.000	0.000	0.251	0.000	0.000		0.000	0.000		0.000	0.000	0.251
Reserve 4-710-320-010 Public Transportation	0.029	0.029			0.029			0.029									0.029
Reserve 4-710-320-030 Snow Removal	0.250	0.250			0.250			0.250									0.250
Subtotal Transportation	0.279	0.279	0.000	0.000	0.279	0.000	0.000	0.279	0.000	0.000		0.000	0.000		0.000	0.000	0.279
Reserve 710-270-010 Safety Codes	0.060	0.060			0.060			0.060									0.060
Subtotal Safety	0.060	0.060	0.000	0.000	0.060	0.000	0.000	0.060	0.000	0.000		0.000	0.000		0.000	0.000	0.060
Reserve 710-410-010 Water License Acq	-1.108	-2.705	0.300		-2.405	0.300		-2.105	0.300		-1.805	0.300		-1.505	0.300		-1.205
Reserve 710-410-020 Utility Rate Stabilization	0.014	-0.001			-0.001			-0.001									-0.001
Reserve 710-410-030 EPCOR Contract	0.048	-0.012			-0.012			-0.012									-0.012
Reserve 710-440-010 Recycling	0.288	0.288			0.288			0.288									0.288
Subtotal Utility	-0.757	-2.429	0.300	0.000	-2.129	0.300	0.000	-1.829	0.300	0.000	-1.529	0.300	0.000	-1.229	0.300	0.000	-0.929
Reserve 710-510-010 FCSS	0.007	0.007			0.007			0.007									0.007
Subtotal Other	0.007	0.007	0.000	0.000	0.007	0.000	0.000	0.007	0.000	0.000		0.000	0.000		0.000	0.000	0.007
Subtotal Operating Reserves	3.647	1.587	0.300	0.150	1.737	0.300	0.150	1.887	0.300	0.150	2.037	0.655	0.611	2.187	0.300	0.150	2.337
Reserve 760-310-010 Machinery	0.793	1.020	0.549	0.545	1.023	0.615	0.613	1.026	0.665	0.612	1.079	0.665	0.611	1.133	0.715	0.612	1.236
Reserve 760-314-020 Eco Efficiency	0.507	0.470			0.470			0.470			0.050			0.320			0.320
Reserve 760-320-010 Transportation OSL	-1.507	-1.143	1.600	0.270	0.187	1.600	1.546	0.241	1.600	0.000	1.841	1.600	1.597	1.844	1.600	2.932	0.513
Reserve 760-320-015 Transportation Interim	5.325	5.325		0.000	5.325			5.325		0.000	0.000		0.000	5.325		0.000	5.325
Reserve 760-330-010 Public Facilities	4.165	5.281		0.000	5.281		0.000	5.281		0.000	0.000		0.000	5.281		0.000	5.281
Reserve 760-370-010 Storm Sewer	0.266	0.266		0.000	0.266		0.000	0.266		0.000	0.000		0.000	0.266		0.000	0.266
Reserve 760-370-020 Storm Sewer Replace	2.477	2.804	0.500		2.804	0.500	0.075	3.329	0.500	0.075	3.754	0.500	0.075	4.179	0.500	0.075	4.604
Subtotal Transportation	-0.451	-0.423		0.000	-0.423		0.000	-0.423		0.000	-0.423		0.000	-0.423		0.000	-0.423
Reserve 760-660-040 Land	11.575	13.600	2.649	1.215	15.033	2.715	2.284	15.464	2.765	0.737	17.492	2.765	2.333	17.925	2.815	3.619	17.121
Reserve 760-120-010 Gen Recap	11.516	10.331	1.437	3.725	8.043	0.847	0.403	8.488	5.383	1.404	12.466	6.561	0.353	18.674	6.738	2.829	22.583
Reserve 760-120-015 General Interim	0.395	0.395			0.395			0.395									0.395
Subtotal Administration	11.911	10.726	1.437	3.725	8.439	0.847	0.403	8.883	5.383	1.404	12.861	6.561	0.353	19.069	6.738	2.829	22.979
Reserve 760-410-010 Water OSL	2.791	-2.955	1.400	2.345	-3.900	1.400	0.000	-2.500	1.400	11.376	-12.477	1.400	9.857	-20.933	1.400	0.675	-20.208
Reserve 760-410-015 Water Interim	0.425	0.425		0.000	0.425		0.100	0.325		0.100	0.225		0.100	0.125		0.100	0.025
Reserve 760-410-020 Water & Sewer	2.118	1.559	1.766	1.473	1.852	1.776	3.020	0.607	1.786	3.186	-0.793	1.796	1.607	-0.604	1.806	1.605	-0.403
Reserve 760-420-010 Sanitary Sewer OSL	2.601	3.541	1.000	7.147	-2.606	1.000	4.654	-6.261	1.000	9.884	-15.145	1.000	4.040	-18.185	1.000	0.939	-18.125
Subtotal Water/Wastewater	7.934	2.569	4.166	10.565	4.230	4.176	7.775	-7.829	4.186	24.546	-28.190	4.196	15.604	-39.588	4.206	3.319	-38.711
Reserve 760-720-060 Rec Facilities	0.141	1.008	0.324	1.332	0.000	1.403	0.000	0.000		0.000	0.000		0.000	0.000		0.000	0.000
Reserve 760-740-040 Cultural Facilities	3.721	4.238		0.000	4.238		0.000	4.238		0.000	4.238		0.000	4.238		0.000	4.238
Reserve 760-750-020 Sale of MR Lands	0.103	0.103		0.000	0.103		0.000	0.103		0.000	0.103		0.000	0.103		0.000	0.103
Reserve 760-750-090 Sandstone Park Development	0.026	0.000		0.000	0.000		0.000	0.000		0.000	0.000		0.000	0.000		0.000	0.000
Subtotal Recreation	3.991	5.349	0.324	1.332	4.341	1.403	1.403	4.341	0.000	0.000	4.341	0.000	0.000	4.341	0.000	0.000	4.341
Reserve 760-430-020 Refuse Depn	0.204	0.204	0.000	0.000	0.204	0.000	0.000	0.204	0.000	0.000	0.204	0.000	0.000	0.204	0.000	0.000	0.204
Reserve 760-440-020 Recycling Depot	0.392	0.392		0.000	0.392		0.000	0.392		0.000	0.392		0.000	0.392		0.000	0.392
Subtotal Refuse and recycling	0.595	0.595	0.000	0.000	0.595	0.000	0.000	0.595	0.000	0.000	0.595	0.000	0.000	0.595	0.000	0.000	0.595
Reserve 760-660-050 Downtown Parking	0.049	0.049		0.000	0.049		0.000	0.049		0.000	0.049		0.000	0.049		0.000	0.049
Subtotal Planning/Engineering	0.049	0.049	0.000	0.000	0.049	0.000	0.000	0.049	0.000	0.000	0.049	0.000	0.000	0.049	0.000	0.000	0.049
Subtotal Capital Reserves	36.055	32.887	8.575	17.236	24.227	9.140	11.864	21.503	12.333	26.688	7.149	13.522	18.389	2.381	13.759	8.767	6.374
Total	44.410	43.431	19.098	23.643	38.886	20.290	19.480	39.697	27.423	40.421	26.698	26.986	30.807	22.877	19.159	20.756	21.281

RECAP																	
GRANTS	4.708	8.956	10.223	6.257	12.922	10.850	7.466	16.306	14.790	13.584	17.512	13.165	12.368	18.308	5.100	10.839	12.570
RESERVES	39.702	34.475	8.875	17.386	25.964	9.440	12.014	23.391	12.633	26.838	9.187	13.822	18.439	4.569	14.059	9.917	8.711
	44.410	43.431	19.098	23.643	38.886	20.290	19.480	39.697	27.423	40.421	26.698	26.986	30.807	22.877	19.159	20.756	21.281



Town of Okotoks
Capital Funding Source
2019 10 Yr Capital Project Budget and 2020-2028 Forecast (\$M's)

Related Project Grouping by Funding Source (\$M's)	Budget	Forecast									
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
Grant	5.81	7.27	13.57	12.37	10.84	5.30	16.98	14.21	14.27	2.58	102.31
Reserve	6.14	4.04	5.01	2.57	5.05	4.91	3.01	8.32	4.38	2.28	46.56
T-Offsite Levy	0.27	1.55	0.00	1.60	2.93	0.00	0.00	4.36	4.55	3.52	18.78
Debt/U-Offsite Levy	8.59	4.65	21.26	13.90	1.61	3.85	6.58	0.00	0.00	0.00	60.46
Capital Funding Required	20.81	17.50	39.85	30.43	20.43	14.06	26.56	26.89	23.21	8.38	228.11
New Debt Interest	0.24	0.32	1.19	1.80	1.79						
Existing Debt Interest	0.52	0.37	0.25	0.22	0.19						
Total Long Term Interest	0.76	0.68	1.44	2.02	1.98						
New Debt Principal	3.34	3.15	0.84	0.84	0.70						
Existing Debt Principal	0.57	0.80	1.16	1.40	1.47						
Total Debt Principal	3.90	3.96	2.00	2.23	2.17						
New Debt	6.17	7.92	26.74	38.50	37.84						
Existing Debt	10.92	7.77	6.93	6.09	5.39						
Debt Ending Balance	17.10	15.69	33.67	44.59	43.23						
Debt Under/ (Over) MGA Cap	71.19	74.93	60.80	53.67	56.59						
Debt Servicing Under/(Over) MGA Cap	10.05	10.46	12.31	12.12	12.49						
Debt Under / (Over) Town Cap	49.12	52.28	37.18	29.10	31.63						
Debt Servicing Under/(Over) Town Cap	6.37	6.68	8.37	8.03	8.33						